

Annual Schedule of Work 2026/27

Trust Board		Admissions	Audit and Risk	Education	Finance and Operations	People and Pay	AGC
Term 1	2025/26 Trust Outcomes	Admissions Dashboard		Education Dashboard	Payment Practices Submission (offline)	People Dashboard	AGC Report
	Trust Development Plan	PANs and in-year cohort sizes		2025/26 Academies Outcomes (Secondary)		Staff Leavers' Report	2025/26 Academy Outcomes
	Updates to: ATH/ATGG/KCSiE			Changes to P8 Measure (one off)		Recruitment Guidance	Academy Development Plan
	Risk Register			Academy Targets			Visit Afternoon Feedback and Planning
				External Reviews Update			
				ECT Update			
				PPD and Inclusion Strategy			
	Policy Adoption: - Equality Information and Objectives* - Safeguarding Statement*			Policy Adoption: - Behaviour* - Examinations*		Policy Adoption: Appraisals	Policy Adoption: - Behaviour (template)* - Anti Bullying (template)* - Safeguarding & Child Protection (template)* - Mobile Phone (template)* - Online Safety (template)* - Lockdown (template)

Governance Forums: Chairs/Vice Chairs, Christian Mandate and SEND & Inclusion

*to be published on Trust/Academy website

^ three year review cycle

Trust Board		Admissions	Audit and Risk	Education	Finance and Operations	People and Pay	AGC
Term 2	CEO Report		Audit and Risk Dashboard		Finance and Operations Dashboard	People Dashboard	AGC Report
	Approve Annual Accounts and Statements*		External Audit - Annual Accounts and Statements		Draft Annual Accounts – Going Concern Basis	Staff Performance and Pay Report	SEND Update (inc. SEND Information Report & Inclusion Strategy)
	Audit and Risk Report		GAG Pooling Statement		Modern Slavery Statement	Executive Pay Report	Equality Objectives
	Safeguarding Report		Internal Audit Plan/Terms of Reference		Supplier Contracts		PPD Strategy
	Risk Register		PPD (and regularity) Expenditure and Compliance		Estates Update inc. Estates Management Standards & Strategy		Transitions/Destinations Update
			Risk Register		Sustainability Action Plan		Safeguarding Audit/Prevent Risk Assessment Sign-off
			Policy Adoption: Financial Controls Manual		Policy Adoption: - Charging and Remissions* - Investment - Reserves		Policy Adoption: - Accessibility Plan (template)* - First Aid (template)* - RSE (template)* - Allergy (template)* - Supporting Pupils at School with Medical Conditions (template)*

Governance Forums: Chairs/Vice Chairs, Careers and Safeguarding

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Trust Board		Admissions	Audit and Risk	Education	Finance and Operations	People and Pay	AGC
Term 3	Trust Development Plan	Secondary PANs	Audit and Risk Dashboard	Education Dashboard			Visit Afternoon
	Trust Staffing Structure		Internal Audit/DPO Reports	Progress Data			Stakeholder Surveys
	Trust Service Level Agreement		Schedule of Musts	IDSR Review			
	Stakeholder Surveys		Restricted Funds Report	Alternative Provision Update			
	Risk Register			Destinations Data/Careers Update			
	Policy Adoption: • Admissions*		Policy Adoption: • Data Protection* • Freedom of Information* • Information Security	Policy Adoption: • SEND*			

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Trust Board		Admissions	Audit and Risk	Education	Finance and Operations	People and Pay	AGC
	CEO Report	Admissions Dashboard			Finance and Operations Dashboard	People Dashboard	AGC Report
Term 4	Church Schools Flourishing	Primary PANs			SRMSA Assessment Checklist	Gender Pay Gap Report	Academy Performance Update (inc. IDSR)
	Safeguarding Report	In-year cohort size update			Payment Practices Report	Mid Year Appraisal Report	Vision and Values/SIAMS SEF
	Equality Information – mid year update				Estates Approvals	Succession Planning	Visit Afternoon Feedback and Planning
	Risk Register				Sustainability Action Plan		
					Policy Adoption: - Health and Safety* - Premises Management	Policy Adoption: - Capability - Disciplinary - Grievance	Policy Adoption: - Collective Worship (template)* - School Uniform (template)*

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Trust Board		Admissions	Audit and Risk	Education	Finance and Operations	People and Pay	AGC
	Strategy Focus		Audit and Risk Dashboard	Education Dashboard	Finance and Operations Dashboard		AGC Report
Term 5	Trust Development Plan		Internal Audit/DPO Reports	Progress Update	Draft budget and benchmarking		EYFS/Year 7/Year 12 (incoming transitions)
	Stakeholder Surveys		External Audit Planning Letter	Inclusion Update	IT Update inc. Digital and Technology Standards, Cyber Report, Filtering and Monitoring System Report		Careers Update
	Risk Register		Risk Appetite, Framework and Trends	Curriculum Update			Academy Development Plan
	Governance Calendar			CPD Programme			Propose AGC Chair and Vice Chair
	Policy Adoption: - Complaints* - Whistleblowing*		Policy Adoption: BCP Risk Management	Policy Adoption: - Attendance* - Suspension and Exclusion*	Policy Adoption: AI Framework		Policy Adoption: Careers Provider Access Statement*

Forums: Chairs/Vice Chairs, Careers and SEND and Inclusion

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Trust Board		Admissions	Audit and Risk	Education	Finance and Operations	People and Pay	AGC
Term 6	CEO Report			Education Dashboard	Finance and Operations Dashboard	People Dashboard	Visit Afternoon
	Governance Framework and Scheme of Delegation/Schedule of Work			2025/26 Academies Outcomes (Primary)	Budget Review	Wellbeing Framework	Stakeholder Surveys
	Committee Alignments and elect Chair/Vice Chair/Committee Chairs				Operations Update	CPD Programme	
	Review Trust Governance Performance				School Food Standards		
	Budget Approval				Energy Procurement		
	Safeguarding Report				SRMA Report & Action Plan		
	Risk Register (inc. Board Risk Appetite)						
						Policy Adoption: - Pay - Staff Code of Conduct	

Governance Conference and Safeguarding Forum

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